

**OVERVIEW OF KOMODO STAKEHOLDER CONSULTATIONS, 1996 – 2003,
held by the Komodo Park Authority and/or The Nature Conservancy**

NO	DATE	ACTIVITY	USER TYPE	VENUE	OUTPUT
1	Feb, 96	Stakeholder Coordination Meeting	<i>Indirect User - non-resident:</i> National Park Authority, district government agencies [Tourism and Fisheries service, DPRD], sub-district government agencies and local NGO	Labuan Bajo	(i) Local stakeholders are aware of the need for, and committed to support, overall surveillance and enforcement within Komodo National Park; (ii) In principle, government agencies agree to include Gili Banta within the Park boundaries; (iii) Local stakeholders are aware of TNC's mission and objectives (iv) Local government & and non-governmental stakeholders are willing to cooperate with KNP and TNC in protecting the Park.
2	Apr, 96	Establishment of routine patrolling system	<i>Indirect User - non-resident:</i> Sub-district Police, Navy, Army, Fisheries Service, Park Ranger	Labuan Bajo	(i) Formation of a cross-sector patrolling system comprising police, Navy, military, Fisheries Dept. staff, and Park Rangers (ii) Agreement on the implementation of weekly 2-day patrols in the Park.
3	Aug, 96	Stakeholder Coordination Meeting on Collaborative Management Initiative	<i>Indirect User - non-resident:</i> Bupati, Secretary of Manggarai District, Secretary of Bima District	Labuan Bajo	(i) Government representatives of the Districts Manggarai & Bima officially agree to support Collaborative Management in KNP.
4	Sept, 96	Establishment of Community Awareness & Education Team	<i>Direct users, resident within KNP:</i> community stakeholders	Labuan Bajo	(i) Schedule established for constant dialogue with all community stakeholders in & around the Park; (ii) Identification of training need for school students; (iii) Development of awareness & education materials.
5	Sept, 97	Training program for basic diving & eco-tourism skills	<i>Indirect User - non-resident:</i> Park Ranger, Tour Guide, TNC staff	Labuan Bajo	(i) Understanding among the stakeholders to develop community-based eco-tourism; (ii) All 15 trainees improved skills in tourism and obtained their open water license to dive.

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6	July, 99	Establishment of pelagic fisheries around Komodo National Park	<i>Direct users, resident within KNP:</i> A fisher group in Mesa (20 fishers); fisher group in Seraya Besar (20 fishers)	Labuan Bajo	(i) Local understanding of the two groups of the need to eliminate destructive fishing practices (bombing, cyanide, etc.); (ii) An agreement to shift of all 40 boats away from overexploited coastal waters and to utilize pelagic fisheries with the help from FAD.
7	Feb 10 th , 00	Meeting on Self-Financing Mechanisms for the National Park	<i>Indirect User - non-resident- National government & law enforcement agencies, national/international Organizations:</i> Dept. of Forestry, DG-PHKA, Dir of National Park, DG-Nature Tourism, Dept. of Marine Affairs and Fisheries, State Ministry of Environment, Dept. of Finance, BAPPENAS, NAVY, NGO-CI	Jakarta	(i) All parties are aware on the difficulties to change the financing system of the park (governmental point of view); (ii) General understanding to study legal aspects that may affect the management system of the park, especially the framework of a self-financing mechanism for the park in the near future.

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8	Jul 4 th , 00	Official Launching: The 25-year management plan for Komodo National Park	<i>Indirect User - non-resident- National government & law enforcement agencies, national/ international organizations:</i> 60 Inter Dept. Government officers, reporters, NGO, donor agencies	Jakarta	(i) The 25 year management plan for Komodo National Park was officially launched and all documents were made available to the public; (ii) Implicit government support of the Collaborative Management Initiative for Komodo National Park
9	Aug, 00	A national workshop on the 25-year management plan and the financing strategy for Komodo National Park	<i>Indirect User - non-resident- National government & law enforcement agencies, national/ international organizations</i> Dept. of Forestry, Fisheries, Environment Protection, Finance, Tourism, NGO WWF, CI, World Bank	Jakarta	(i) A National Park should be empowered for self-financing in the long term, based on eco-tourism development; (ii) Lessons learned were exchanged, along with important experiences from Komodo, Tukang Besi Island, Bunaken, and Seribu Island.

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10	Oct 16-17 th , 00	Stakeholder meeting on Government-Local Community Network Building to protect KNP	<i>Indirect User - non-resident and Direct users, resident within KNP:</i> Komodo Fisheries Service, village head, conservation cadres, youths, tour guide, KNP	Loh Liang, Komodo National Park	A signed agreement regarding: (i) KNP-Zoning. Recognized that the plan has to be socialized particularly to resource users by a special team; (ii) Eco-tourism development within KNP. Development should be in accordance to carrying capacity and park management plans, and provide significant local benefit; the tourism activity in KNP has to be monitored using standard protocol; (iii) Park Rangers should conduct a routine patrolling schedule at least 2-days a week on regular basis; (iv) The Park's carrying capacity and the existing population within KNP borders and outlying islands, which should be reviewed for historical trends of settlement. Several key regulations were drawn up by the Park authorities in 1980, forbidding every outsider (non-resident of local villages) from establishing a permanent residence in the Park.
11	Jan 29-30, 01	Workshop on Site Conservation Planning (SCP); spokesperson: Maya Gorrez (TNC Science Officer)	<i>Indirect User - non-resident:</i> TNC staff (4), KNP staff (3) and conservation cadres (3)	Labuan Bajo	(i) TNC field staff, KNP staff, and local cadres are able to identify the 5-S criteria (system, stress, source, strategy, and success) in the KNP area; (ii) Participants agreed to organize another SCP workshop to target sub-district officers and villagers.
12	Feb 27 th , 01	Workshop on Site Conservation Planning (SCP)	<i>Indirect User - non-resident:</i> Sub-District Komodo & Sape officers, Fisheries Service, village head, KNP staff	Labuan Bajo	(i) Sub-district & village officers could identify the 5-S criteria (system, stress, source, strategy, success) for each village within their administrative area; (ii) Schedule of SCP activity in each village.
xx	Feb 28 – Mar 2, 01	Workshop on Sustainable Marine Tourism in Komodo National Park	<i>Indirect User - non-resident:</i> 45 tourism operators who have Komodo in their destination portfolio	Bali, Sanur	(i) A common understanding was achieved regarding impacts on and the carrying capacity of dive tourism (ii) Operators formulated recommendations for management of dive tourism (iii) Information on the Joint Venture and proposed

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					structure for Partk financing was circulated and the operators requested further information on the proposal
13	Mar-Apr, 01	SCP field activities	<i>Direct users, resident within KNP: Stakeholder of all levels in 10 villages inside and around KNP</i>	Sub-district Komodo	(i) Community stakeholders identified 5-S criteria in each of the 10 villages; (ii) SCP principles from the workshop are adapted to fit with community based SCP.
xx	June 15, 2001	Meeting in Sanur with Bali-based tour operators to explain the proposed financing structure for Komodo National Park (tourism management concession and Joint Venture) and the Collaborative Management Initiative	<i>Indirect User – non resident Bali-based tourism operators who have Komodo in their destination portfolio</i>	Bali, Sanur	(i) The boat operators invited the Joint Venture (The Nature Conservancy and JPU) to explain the proposal for financing of Park management and the concession for tourism management (ii) The boat operators expressed cautious support for the proposal with certain conditions, the main condition being that The Nature Conservancy hold the majority of the shares in the JV.

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14	Apr-Jun, 01	SCP training, base-line data collection, and community consultation	<i>Direct users, resident within KNP:</i> Conservation cadres, youth representatives, NGOs	Sub-District Komodo	(i) Most of participants now understand Participatory Rural Appraisal techniques; (ii) All data from 10 villages were analyzed and the results were discussed with communities
15	Jun-Jul, 01	Workshop on SCP data analysis and consultation	<i>Direct users, resident within KNP:</i> Local community reps. from 13 villages, NGO, conservation cadres	SubDis. Sape	(i) SCP data was presented and further consultations with local communities were held; (ii) Results of the 5-S process and further recommendations were submitted to Sub-District government of Sape and Komodo.
16	May 29 th , 02	Stakeholder consultation meeting on the Collaborative Management Initiative for Komodo National Park	<i>Indirect User - non-resident:</i> 40 participants from West Manggarai Movement, Bali Based NGO, DG-PHKA, University reps., dive operators, journalists, TNC staff	Denpasar, Bali	(i) All stakeholders are aware that the park is in need of protective management, and that the Park is currently under-funded (ii) Stakeholders expressed the need for complete transparency on the Collaborative Management Initiative and Park financing structure, (iii) Stakeholders expressed the need for the agencies represented in KCMI to continuously update stakeholders on the latest developments and to listen carefully to the concerns raised.
17	Jun 1, 02	Stakeholder discussion meeting on Collaborative Management Initiative in Komodo National Park	<i>Indirect User - non-resident:</i> Dive Operator, Tour Guide (HPI), NGO, West Manggarai Movement, local elders, DG-PHKA, KNP head, TNC	Labuan Bajo	(i) Local stakeholders were unsure about the role of the private business partner in the Joint Venture and about the level of exclusiveness in business opportunities generated by the Park. These concerns were addressed, and local stakeholders understood that the financing plan for Komodo National Park is based on entrance fees and usage fees. (ii) Many stakeholders reiterated the need for complete transparency on KCMI and the Joint Venture, and also the need for the agencies represented in KCMI to continuously update

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					stakeholders on the latest developments and to listen carefully to the concerns raised. (iii) Stakeholders expressed the need to take into consideration the formation of District of Western Manggarai when structuring KCMI.
18	Jul 17 th , 02	Stakeholder meeting on Collaborative Management Initiative in Komodo National Park	<i>Indirect User - non-resident:</i> 17 tour operators, 2 University reps, 1 NGO, 4 West Manggarai Movement, journalists, DG-PHKA & TNC	KSDA Office Bali	(i) Stakeholders expressed various concerns about the hiring process for future KCMI staff, about TNC's role in a profit oriented entity, and about the transparency of the flow of the revenues collected by the Joint Venture. These concerns were addressed, resulting in increased understanding of the principles underlying KCMI. (ii) Stakeholders expressed the need for KCMI to take into consideration the formation of the new district West Manggarai. (iii) Unfavorable stakeholder perceptions regarding TNC and KCMI were mostly caused by a lack of easily available information, and TNC, DG-PHKA and partners committed to intensify extension and outreach efforts.
19	Sept 3 rd , 02	Discussing socialization strategy and team formation	<i>Indirect User - non-resident:</i> Outreach core team of KCMI	Hotel Seraya	(i) Team formation (9 core personnel); (ii) Objective & strategy established; (iii) Stakeholder mapping & identification (203 personnel apart from CD & CAE group); (iv) Schedule socialization(?) (short term: 10 Sept – 22 October 2002).
20	Sept 7 th , 02	Initiating KCMI discussion with vocal youth stakeholders	<i>Indirect User - non-resident:</i> Youth, POK, GAPP	R. Nirwana	(i) Stakeholder understanding on KNP, the need to conserve the KNP, TNC's role with Park management assistance & KCMI initiative for long-term self financing of the park; (ii) Stakeholders express support for the initiative; (iii) Stakeholders realize there are misinformed perceptions and concerns among stakeholders regarding TNC role in KNP.

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21	Sept 7-17, 02	Interactive discussion with STKIP's students from Ruteng	<i>Indirect User - non- resident:</i> 15 students and teacher of STKIP	Seraya Kecil	(i) Concerns and perceptions regarding TNC in Ruteng will be addressed by students and their lecturer; (ii) The KCMI initiative is supported, as it will include and incorporate the involvement of the District government and local community.
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22	Sept 7-17, 02	Interactive discussion with KNP Rangers	<i>Indirect User - non-resident:</i>	Seraya Kecil	(i) Most of the Park's rangers understand the merging plan between KNP-TNC staff; (ii) Rangers will support whatever management system is decided upon, as long as this management system is in-line with KNP's mission of protection and includes an incentive mechanism for all the hard work done by most rangers to protect KNP.
23	Sept 10 th , 02	Internal team meeting:	<i>Indirect User - non-resident:</i>	TNC	(i) All materials for socialization are prepared and distributed to all teams; (ii) Outreach team is questioned about its understanding on the KCMI and TNC mission to protect the park, and further briefed on key issues.
24	Sept 11 th , 02	Initiating KCMI discussion with tour operators	<i>Direct User - non-resident-tourism:</i> HPI-group	Tourist information center	(i) Stakeholders praised the many activities conducted by TNC to support KNP's protection since 1996, and more the recent (2002) collaboration with The Komodo Foundation, especially the COT clean-up; (ii) Stakeholders support TNC initiative on KCMI; (iii) Explain the HPI initiative for the capacity building of a souvenir group in Komodo.
25	Sept 11 th , 02	Response to the e-mail sent by Marsel Sani to Subijanto (TNC-KFO)	<i>Indirect User - non-resident:</i> Manggaraian people in Ujung Pandang	Ujung Pandang	Answered questions on: (i) JV auditors (government, independent auditor IUCN, TNC's auditor, and the community from an advisory board); (ii) JPU commitment and constraints (the profit must be used <i>exclusively</i> for conservation, the Park's marketing for eco-tourism).
26	Sept 12 th , 02	Informal discussion with local teachers	<i>Direct users, resident within KNP:</i> local teacher	Kmp. Ujung	(i) Conceptually, KCMI is a good opportunity for regional development; (ii) Logical consequences to the 25-year management plan of KNP; (iii) Once started, the local community may be involved as part of the advisory board; (iii) KNP staff should take more part in the

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					socialization process.
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27	Sept 13 th , 02	TNC-KFO phone call to Benedikdus Adu	<i>Indirect User - non-resident:</i> Reps. of Manggaraian people in Ujung Pandang	L. Bajo	(i) Manggaraian people in Makassar basically support KCMI plan, however, the socialization activities should be intensified and broadened; (ii) The role of the community advisory board should be made clear.
28	Sept 13 th , 02	Informal discussion with youth representative	<i>Indirect User-resident:</i> Leader of local youth organization	Gardena, L. Bajo	(i) Stakeholders realized that government has a limited capacity to finance KNP which is why TNC took an active part in conserving it; (ii) Stakeholders basically support the KCMI initiative as proposed by TNC.
29	Sept 14 th , 02	Informal discussion with local NGO & HPI	<i>Indirect User - non-resident-local NGOs:</i> LP2M and KSM Pariwisata	Oceanic Dive, L. Bajo.	(i) KNP should absolutely be protected from any destructive activity; (ii) KNP may become the most valuable asset for government of West-Manggarai
30	Sept 14 th , 02	Informal discussion with Park Rangers	<i>Indirect User - non-resident:</i>	Kompleks BTN	(i) Rangers agree with the new structure of the BTNK-TNC staff as it will not change their task, and looks to probably increase their incentive; (ii) The KCMI is an effort to better manage and conserve KNP. This is also in line with BTNK's mission.
31	Sept 15 th , 02	Phone call to Yayasan Hasanudin (consists of Manggaraian people live in Ujung Pandang), Ujung Pandang	<i>Indirect User - non-resident:</i> Teachers in Yayasan Hasanudin	L. Bajo	(i) KNP is a potential asset for West Manggarai, and it should therefore be protected; (ii) KCMI may be one of several possible solutions.
32	Sept 15 th , 02	Informal discussion with business person & youth representative	<i>Indirect User - non-resident:</i>	Kmp. Ujung	(i) Stakeholders offered assistance with the socialization of the KCMI plan; (ii) They basically support KCMI plan under the following conditions: the involvement of local community, and local fishermen still having the right to fish in and around KNP.
33	Sept 16 th , 02	Informal discussion with DPRD	<i>Indirect User - non-resident-local government:</i>	Hotel Golo	(i) DPRD strongly support the TNC activity indicated from the enactment of PERDA No. 11, 2001; (ii) DPRD also supports TNC initiative for the KCMI

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			Head of District Assembly		plan; (iii) Formal support from DPRD as an institution will need time as some of it's bureaucracy has concerns.
34	Sept 17 th , 02	Informal discussion meeting with business person	<i>Direct User - non-resident-tourism</i>	Kmp. Ujung	(i) JPU's representative needs to join the socialization process with TNC; (ii) Several local stakeholders wanted to meet Mr. Faisal, and discuss JPU commitment to KNP.
35	Sept 25 th , 02	Follow up discussion (school teachers)	<i>Direct users, resident within KNP</i>	Kmp. Ujung	(i) Stakeholders declared their support for the KCMI plan; (ii) Recommended that the system be implemented before it is evaluated by the local community; (iii) Pros & cons regarding KCMI; (iv) Ministry of Forestry needs to give the new improved management system (KCMI) a chance.
36	Sept 25 th , 02	Informal meeting with Kecamatan	<i>Indirect User - non-resident-local government: Camat and staff</i>	Camat house	(i) Camat asked copy of detail proposal of KCMI plan as he want to introduce the idea to the local community; (ii) Camat requested a meeting with key persons regarding the basic principals of the non-profit oriented JV.
37	Sept 25 th , 02	Informal meeting with business person	<i>Direct users, resident within KNP-fish traders</i>	H. Chandra's house	(i) Stakeholders basically agree with the idea (KCMI), except for the track record of Mr. Faizal (JPU); (ii) Outreach team need to meet and talk with Florianus Surion Adu (LPAM).
38	Sept 26 th , 02	Informal meeting with Florianus Surion Adu	<i>Indirect User - non-resident: Local NGO</i>	Kompleks BTNK	(i) Conservation & protection of the park should be the first priority, and some stakeholders praised many aspects of the work TNC has already done; (ii) KCMI plan is an effort to better manage the Park.; (iii) JPU and community involvement are among the major issues to be resolved.
39	Sept 26 th , 02	Informal meeting with village leader	<i>Indirect User - non-resident-local government</i>	Village office of Labuan Bajo	(i) Lurah, or village head, feels there is not much information regarding the KCMI plan; (ii) He agreed, in principle, and will support KCMI plan as part of a government plan;

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					(iii) TNC has proven its capacity in helping KNP to conserve the park;
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40	Sept 27 th , 02	Informal meeting with politician	<i>Indirect User - non-resident-local NGO: NGO LP2M</i>	Kmp. Tengah	(i) Hamka agreed to support the KCMI plan in regards to better protection of the park, local economic development through tourism, local government income of West Manggarai, and benefit for the local community from community development programs; (ii) he will share his ideas with the college, particularly Florianus Adu
41	Sept 27 th , 02	Informal meeting with teacher	<i>Indirect User - non-resident-teacher</i>	R. Borobudur	(i) KCMI initiative is recognized as an effort to better manage the park, give benefit to local government and communities through eco-tourism and community development programs; (ii) the concept is sound in logic and there is no reason to not agree with the plan;
42	Sept 27-30, 02	Informal stakeholder meeting from the islands	<i>Direct users, resident within KNP: 20 informal leader, villagers, fishermen, fisher women, conservancy cadre</i>	Rinca, Menjaga	(i) Communities in Rinca & Menjaga agreed to & support the KCMI, recognizing the benefit to local government, involvement of local community (including islands), and the available funds for community development; (ii) socialization process should be focused on fishermen (resource users), particularly in & around KNP
43	Sept 27 th , 02	Follow-up meeting	<i>Direct User - non-resident-tourism Members of HPI</i>	R. Borobudur	(i) KCMI socialization is on track and most of the community supports the plan; (ii) government is expected to implement the new improved system; (iii) both stakeholders support the KCMI, since it will benefit the local government (in the form of income), tourism development, and community development programs

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44	Sept 28 th , 02	Stakeholder meeting	<i>Indirect User - non-resident:</i> 22 stakeholders from different category (villagers, farmers, teachers, government officers)	Waekesambi, Labuan Bajo	(i) KCMI and TNC are lately becoming big issues in Labuan Bajo and the socialization process was not yet optimal; (ii) They agreed in principal to support the initiative on KCMI and planned to express their support with a formal statement; (iii) TNC should direct more efforts towards socializing its program & activities to avoid misunderstandings among villagers; (iv) JPU should also join the socialization process as a partner together with BTNK; (v) Socialization should be held for villagers on mainland Flores.
45	Sept 28 th , 02	Informal discussion with stakeholder	<i>Indirect User - non-resident-tourism</i>	TNC-KFO	(i) Outreach team will discuss the KCMI initiative with Paulus Boleng, as he came from East Flores; (ii) Team will forward all the information from TNC regarding KCMI plan to fishermen from the islands.
46	Sept 28 th , 02	Spontaneous discussion among youth	<i>Indirect User - non-resident-youth:</i> 15 GAPP, FKIPP, & POK members	Kompleks Bandara	(i) KCMI plan is recognized as the best system available to achieve park self financing and park protection; (ii) JPU involvement and the role of local communities within CMB may be the subject of debate
47	Sept 29 th , 02	Informal discussion with business person	<i>Direct User - non-resident-fish trader</i>	H. Gardena	(i) He basically agreed with & supports the KCMI plan if the government (Ministry of Forestry) gives the license; (ii) Fishermens' welfare should be made a top priority.
48	Sept 29 th , 02	Follow-up discussion	<i>Direct User - non-resident-fish trader</i>	Kmp. Ujung	(i) Talks and discussions on the KCMI plan with businessmen.
49	Sept, 29 th , 02	Informal meeting with local reporter	<i>Indirect User - non-resident-journalist</i> Journalist of Flores Pos	H. Gardena	(i) TNC-KFO will join the journalist reorientation program, which will discuss, analyze, and report on the KCMI plan; (ii) TNC-KFO should be the first to give the

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					reporter the chance to write and explain about KCMI.
50	Sept 29, 02	Informal meeting with informal leader	<i>Indirect User - non-resident</i>	Kompleks	(i) All information regarding KCMI plan is given to Pak Sahamad; (ii) Sahamad has explained his commitment to KCMI in front of an inter-religion forum; (iii) The head of the forum should meet with Bapak Camat and present the KCMI idea to the forum.
51	Oct 1 st , 02	Informal meeting with local politicians	<i>Indirect User - non-resident</i>	Puskesmas	(i) Aloysius Tanis is aware of and supports the TNC initiative on KCMI, recognizing the benefit to local government, local economic development, and community development; (ii) He will share the information he has gathered to other key stakeholders.
52	Oct 1 st , 02	Follow-up informal meeting with politicians	<i>Indirect User - non-resident:</i>	Puseksmas	(i) Awareness of the need and urgency to conserve & protect the park, government limitations (especially finance) & capacity to protect the park, TNC's role in helping KNP protection and setting up an MPA, the consequences of 25 year management plan, and that KCMI is the best available concept to guarantee sustainable management & self-financing for the park; (ii) The TNC partnership is based on JPU's commitment to provide initial funds, and upon JPU putting back all profits for park conservation, and helping in opening the market for eco-tourism.
53	Oct 1 st , 02	Informal meeting with tour operator	<i>Direct User - non-resident-tourism:</i> PT. Floresa Tour, tour guide	PT. Floresa, Labuan Bajo	(i) They appreciated TNC's role in helping KNP to protect the park; (ii) Eco-tourism should be based on a carrying capacity study, so that development will not have a negative impact on the park, (iii) JPU is not yet established in Labuan Bajo, and it still needs to demonstrate its value to the Labuan Bajo community

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					(iv) KCMI plan has to be screened carefully by other organizations
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54	Oct 2 nd , 02	Informal discussion with fishermen and villagers on the island	<i>Direct users, resident within KNP</i> Community leaders in Rinca island	Rinca	(i) Stakeholder awareness & an agreement to support the KCMI plan, as they realize the benefits for the local community; (ii) They will further discuss their statements with other key stakeholders, incl. Mr. Sahamad Yusuf.
55	Oct 2 nd , 02	Informal discussion with fishermen and villagers in Islands	<i>Direct users, resident within KNP:</i> Community leaders in Papagarang island	Papagaran	(i) Stakeholders have heard the KCMI initiative proposed by TNC. They agree with & support this concept as long as it will have benefits for the community and government; (ii) Both stakeholders agreed to further socialize the concept to local communities in Papagaran.
56	Oct 3 rd , 02	Informal meeting with youth representative	<i>Indirect User - non-resident:</i> GAPP leader and member	Kompleks	(i) Stakeholders increased awareness and expressed support of the KCMI initiative; (ii) Stakeholder plan to create formal supporting statements on KCMI; (iii) Involvement of local community from mainland Flores is not clear
57	Oct 3 rd , 02	Informal discussion with local elder	<i>Indirect User - non-resident:</i>	Kompleks	(i) Stakeholder realized the government's limitation in financing the park and hence the need to collaborate with TNC; (ii) TNC cannot exist in Komodo forever, which is why KCMI is the choice for the self-financing process of the park, as already stated within the 25 year management plan of the park; (iii) Stakeholders expressed commitment to socialize the idea to other stakeholders
58	Oct 3 rd , 02	Informal discussion with fishermen and villagers from the island	<i>Direct users, resident within KNP:</i> Community leaders in Komodo island.	Komodo	(i) All stakeholders are aware of & support the KCMI initiative and will further socialize it to the local community in Komodo; (ii) Sub-District government and KNP should be involved in the socialization process to guarantee success of the proposed plan

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59	Oct 4 th , 02	Informal discussion with fishermen and villager from the island	<i>Direct users, resident within KNP:</i> Community leaders in Seraya Besar island	Seraya Besar	(i) There are still many questions from the local community regarding the KCMI plan, and stakeholders have been using all the information they know about KCMI; (ii) Vocal stakeholders, such as Abdul Latif Har, will support the KCMI plan and socialize it to the local community in Seraya.
60	Oct 5 th , 02	Informal discussion with fishermen and villagers from the island	<i>Direct users, resident within KNP:</i> 10 fishermen, conservation cadre, teachers	Mesa	(i) Invited stakeholders agreed to & support the KCMI plan since it will be beneficial to the local community and to fishermen in & around the park; (ii) Further socialization cannot be done by the stakeholders due to the wide variety of groups that exist in Mesa
61	Oct 7 th , 02	SEKDA meeting to respond the letter sent by PT. Floresa to Ministry of Forestry regarding perception that TNC has bribed government officials to get business privileges through KCMI	<i>Indirect User - non-resident-local government:</i> Secretary of District, District Assembly member, sub-district head, KNP staff, and TNC staff	Bupati Office, Ruteng	(i) TNC coordinates all its activities with BTNK, as TNC exists in Labuan Bajo because of an invitation from Ministry of Forestry; (ii) Program activity on capacity building from TNC which is finally aimed to protect the park and cannot be judged as a future business privilege in relation to KCMI; (?) (iii) The KCMI initiative is an effort to establish self-financing for the park and does not relate to the Bupati visit to Galapagos.
62	Oct 7 th , 02	Informal discussion with senior reporter	<i>Indirect User - non-resident-journalist:</i> Flores Pos journalist	Ruteng	(i) The journalist has written an article on Dian indicating his support for the KCMI initiative; (ii) There should be a journalist re-orientation facilitated by KNP-TNC to clarify TNC's role and all of it's conservation programs.
63	Oct 7 th , 02	Informal meeting with religious leader	<i>Indirect User - non-resident</i>	STKIP Ruteng	(i) Father John is aware of all TNC program including KCMI initiative, however as religious leader he will not make any statement to support or oppose the proposal; (ii) He will use his visit to Labuan Bajo to assess the

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NO	DATE	ACTIVITY	USER TYPE	VENUE	OUTPUT
					stakeholder perception of KCMI
64	Oct 11 th , 02	Follow-up meeting with teacher's group	<i>Indirect User - non-resident</i>	SUPM Labuan Bajo	(i) SUPM teachers realize that all the programs managed by TNC help communities and schools to conserve and protect the park and they appreciate it; (ii) KCMI initiative is proposed in order to gain financial self-sufficiency for the park in the long term, and as a result of the 25 year management plan; (iii) SUPM will officially support the TNC program regarding KCMI.
65	Oct 12 th , 02	TNC clarification to SEKDA Ruteng, regarding PT. Floresa letter to Ministry of Forestry	<i>Indirect User - non-resident-local government: Secretary of District</i>	SEKDA office, Ruteng	(i) TNC has maintained a presence in Labuan Bajo because of a government invitation since 1993, under the governance a Memorandum of Understanding (MoU) which is revised every 5 years; (ii) TNC started to work as government partner in Labuan Bajo in 1995 on a marine program, as described in the 25 year management of KNP; (iii) One of the key TNC programs in Komodo is the capacity building of local stakeholders and government officers through comparative study, exchange programs, and training; (iv) Overseas training to Galapagos is part of such programs and agreed to by DG-PHKA, which aimed to study practical implementation of park conservation and protection; (v) The KCMI initiative is proposed by TNC in order to attain professional management of the park and financial self-sufficiency in the long term.
66	Oct 12 th , 02	Informal meeting with Politician	<i>Indirect User - non-resident</i>	Ruteng	(i) The initiative will surely be of benefit to local communities and governments, stakeholder is aware of and supports TNC's initiative regarding KCMI; (ii) stakeholder (head of PNI's Party) officially stated his support through formal letter sent to Ministry of

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NO	DATE	ACTIVITY	USER TYPE	VENUE	OUTPUT
67	Oct 12 th , 02	Ecotourism extension by KPP and KCMI socialisation	<i>Direct User - non-resident-tourism:</i> Tour guides (Kelompok Peduli Pariwisata)	Cafeteria Loh Liang, Komodo	Forestry in Jakarta (i) Support for professional management of KNP (ii) Assistance for ecotourism activities (iii) Identification of a need for guide training (iv) If possible, membership cards are needed
68	Oct 13 th , 02	Follow-up discussion meeting with local elder (politicians)	<i>Indirect User - non-resident</i>	Puskesmas	(i) To assist the KCMI plan, the group will soon formulate a formal support statement, signed by all the members; (ii) Stakeholder proposed a committee to participate in socializing the KCMI initiative; (iii) Meeting requested with Bapak Camat. to coordinate the socialization team.
69	Oct 17 th , 02	Follow-up discussion meeting with local stakeholder	<i>Direct users, resident within KNP:</i> Harapan Keluarga (group of alternate livelihood, CD)	Kmp. Air	(i) Supporting statement regarding the KCMI initiative to urge the Ministry of Forestry to prepare a permit.
70	Oct 18 th , 02	Follow-up discussion meeting with youth & tour operator	<i>Direct User - non-resident-tourism:</i> 20 personnel from youth, POK, HPI	R. Golo Hilltop	(i) Stakeholders are aware of the need to protect the coastal & marine environment of KNP; (ii) Stakeholders' inability to swim made them less informed on the coastal & marine environment; KNP-TNC should provide lessons for them to learn to swim or snorkel; (iii) The KCMI initiative is seen as a way to better manage the park, based on a self financing mechanism, and stakeholders will support the plan; (iv) Supporting statements from some stakeholders.
71	Oct 18 th , 02	Follow-up stakeholder meeting from island	<i>Direct users, resident within KNP:</i> Local villagers	Komodo, Rinca	(i) Supporting statement from local villagers regarding the KCMI initiative.
72	Oct 19 th , 02	Follow-up stakeholder meeting from island	<i>Direct users, resident within KNP:</i> Local villagers	Papagaran, Seraya Besar	(i) Supporting statement from local villagers regarding the KCMI initiative.

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NO	DATE	ACTIVITY	USER TYPE	VENUE	OUTPUT
73	Oct 21 st , 02	Stakeholder consultation meeting with villagers and elder from the island	<i>Direct users, resident within KNP:</i> 20 stakeholder from Boleng, Rinca, Kukusan, Papagaran, Komodo, Seraya	Hotel Golo Kulkul	(i) KCMI is, in principle, agreed upon and supported by most of the community on the island, however, further socialization should be continued with more involvement of KNP staff; (ii) The KCMI should be set up in such a way that it will benefit communities in and around the park; (iii) The community development project should be intensified for fishermen within the park; (iv) Issues such as clean water should be included within the CD program.
74	Oct 21 st , 02	Stakeholder consultation meeting with elder, teachers, and politician	<i>Indirect User - non-resident</i>	Hotel Golo Kulkul	(i) All stakeholders agreed to support the KCMI initiative because of its positive impact on park conservation, eco-tourism development, government income, community development, and the local economy; (ii) If the support needs to be formalized, stakeholders will sign a statement before the conclusion of the meeting; (iii) The government should soon take action in responding to the initiative; (iv) Socialization of KCMI can also be done with the help from local government (sub-district) and informal leaders such as teachers, elder, and village head.
75	Oct 22 nd , 02	Stakeholder consultation meeting with HPI, tour operator, and District Tourism Service	<i>Direct User - non-resident-tourism</i>	Hotel Golo Kulkul	(i) Stakeholders are aware of KCMI and basically support the idea, and will provide official supporting statements; (ii) KCMI will increase the user fee for conservation. Entrance fees to the park should be imposed in such a way that will not significantly affect visitation; (iii) Eco-tourism development will need the capacity building of tour guides & operators. There should be a training program to improve the skills & capacity

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NO	DATE	ACTIVITY	USER TYPE	VENUE	OUTPUT
					of HPI; (iv) Many of KNP's staff do not clearly understand the idea behind the Collaborative Management of KNP, and the KNP head should therefore detail all the chronology and consequences regarding the KCMI and the role played by KNP.
76	Oct 23 rd , 02	Stakeholder consultation meeting with youth group	<i>Indirect User - non-resident</i>	Hotel Golo Kulkul	(i) All stakeholders will request that the central government (Ministry of Forestry) take action regarding the KCMI initiative, considering that both pro & cons on a new plan is normal; (ii) Stakeholders from the youth group can help to socialize KCMI to communities on the island, together with the other groups, such as teachers and the tour operator group (HPI); (iii) Follow-up meetings should be organized to maintain momentum and maintain a relationship with this potential stakeholder, while socialization & meetings with stakeholders from the island can be done to coincide with on-going community activities.
77	Nov 1 st , 02	Journalist's informal discussion about KCMI	<i>Indirect User - non-resident-journalist</i>	H. Gardena	(i) Noted that, with the given status of KNP (World Heritage), it has to be protected from any destructive activity, such as bombing, cyanide fishing, poisonous materials, and over-fishing; (ii) KCMI is recognized as a means of better management of the park with regards to professionalism and financial self-sufficiency in the long run, as stated within official program of the 25 year management plan for the park; (iii) KCMI support is a matter of socialization since there are still many misunderstandings among the community regarding TNC's role and its program to help KNP.
78	Nov 1-3, 02	Journalist orientation to KNP	<i>Indirect User - non-</i>	Warloka,	(i) Noted that, with all the available material,

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		and KCMI initiative	<i>resident-journalist</i>	Komodo, Loh Mbongi, Loh Buaya, Seraya (FAD), TNC-office	journalists realized that there could be many misunderstandings regarding TNC activity, which may be due to the press media (imbalanced reporting); (ii) All the journalists will soon use the available materials for normal & feature news, and will try to correct these misunderstandings; (iii) Journalists will not create a supporting statement regarding KCMI, but will focus on balanced reporting.
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79	Nov 6-9, 02	Stakeholder consultation meeting	<i>Indirect User - non-resident:</i>	Kompleks, Komodo, Papagaran, TNC office	(i) Stakeholders feel that most of the community is in favor of the implementation of KCMI initiative, but there is no sign from Ministry of Forestry regarding its approval; (ii) Stakeholders wanted to visit the Ministry of Forestry (first-source of information) to ask for the continuation of the program; (iii) Stakeholders wanted to send a delegation of local stakeholders as a possible solution, if KNP and TNC can facilitate such a program.
80	Nov 8 th , 02	Beach clean-up	<i>Direct User - non-resident-tourism:</i> KPP, approximately 15 persons	Wae Cicu Beach	(i) There is a need to support and enhance nature conservation activities. (ii) Multi-stakeholder cooperation in promoting tourism in KNP and the surrounding area. (iii) It is hoped that professional management of KNP will never cause turmoil in the small-scale tourism business to happen.
81	Nov 10 th , 02	KCMI Socialisation	<i>Indirect User - non-resident-tourism& youth:</i> Youth and HPI member:	Gardena Restaurant	(i) Comprehension of the collaboration concept; (ii) Support for KCMI as long as the management objective is inline with communities' needs, increases in Manggarai local region income and conservation efforts will work together. (iii) It is hoped that the KCMI will be provide benefits to the local tourism industry.
		KCMI Socialisation	Guide member	Gardena Restaurant	

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82	Nov 10 th , 02	Stakeholder coordination meeting: preparation to go to Jakarta	<i>Direct users, resident within KNP and Indirect User - non-resident</i>	TNC office	Stakeholders agreed to: (i) Send a delegation to Jakarta which consists of: Aloysius Tanis (leader), Antonius Hantam, Akbar H., Abu Lahar, Arie Daru, Azis Abdullah, & John Jalesy; (ii) This delegation plans to meet with the Ministry of Forestry, DG-PHKA, Frans Seda, Jacob Nuwawe, the TNC board, and request the continuation of the KCMI plan; (iii) The delegation will report on all the information they have from the field (Labuan Bajo); (iv) The result of the recent discussions will be conveyed by this delegation, to answer all the questions regarding the KCMI plan.
83	Nov 17-26, 02	KCMI socialization by community & local delegation	<i>Direct users, resident within KNP and Indirect User - non-resident</i> Local community, fishermen, local leader, government officers	POLSEK, HPI, POK, Komodo, Papagaran, Mesa	Community awareness of: (i) Central government is now trying to improve the management of the national park with the involvement of the local community, the local government, NGOs, and a private company; (ii) The form of collaborative management may be different from one place to another due to geographical and social characteristics. In Komodo, the KCMI is assumed to be the best system for better management of the park; (iii) The government has agreed in principle with the KCMI initiative as proposed by TNC; (iv) The central government expects some support from the District Assembly, acting as the representative of the community.
84	Nov 16 th , 02	KCMI Socialization	<i>Direct User - non-resident-tourism:</i> Guide Member:	Gardena Restaurant	(i) Support for the effort to protect marine area from destructors. (ii) Support for the collaborative concept. (iii) Empowerment of HPI members, which will be

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					more professionally in-line with the globalization era.
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NO	DATE	ACTIVITY	USER TYPE	VENUE	OUTPUT
85	Nov 30 th , 02	Stakeholder meeting to visit Bupati Manggarai	<i>Indirect User - non-resident: Local community stakeholder</i>	Gg. Pengadilan, Labuan Bajo	(i) As suggested by the DG-PHKA in Jakarta, some local stakeholders intended to visit Bupati and DPRD District Manggarai; (ii) During the meeting & discussion, the delegation will discuss their mission in Jakarta in relation to the KCMI plan; (iii) The delegation team, together with other stakeholders, will inform Mr. Bupati & the DPRD on the socialization progress and ask for further support from the local government & DPRD; (iv) Stakeholders are interested in participating in the socialization process of the KCMI, and support from local government will aid their work in the field.
86	Dec 3 rd , 02	Delegation team & local stakeholder visit to Bupati & DPRD	<i>Indirect User - non-resident-local government: Bupati, DPRD head</i>	Ruteng	(i) Bupati has given his official recommendation to the Ministry of Forestry regarding the KCMI initiative as proposed by TNC, and the consequence of the 25 year management plan of KNP; (ii) Mr. Bupati will prepare a formal letter for the community stakeholders who are trying to help the local government to socialize the KCMI plan in Komodo; (iii) DPRD Manggarai already supported the KNP program with respect to KNP protection, as can be seen from PERDA No. 11, 2001; (iv) In connection with the KCMI initiative, the head of DPRD will soon produce a letter of recommendation in line with the delegation meeting with DG-PHKA
87	Dec 5 th , 02	Informal stakeholder discussion	<i>Direct User - non-resident-fish trader</i>	Labuan Bajo	(i) Both stakeholders are aware of the initiative and support the KCMI, as proposed by TNC together with KNP, since it will protect the park and have a positive impact on economic development;

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					(ii) Both stakeholders promised to socialize the KCMI initiative to the local community in Mesa (in addition to the socialization that is already done).
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NO	DATE	ACTIVITY	USER TYPE	VENUE	OUTPUT
88	Dec 7 th , 02	Informal discussion with Nusantara Komodo Club (NKC)	<i>Indirect User - non-resident:</i> Local music band	Kompleks Bandara	<p>(i) NKC is an organization which concerns itself with Komodo's conservation and the park's protection. Its activity has been lately declining, since many of the members are busy with business and daily activities;</p> <p>(ii) NKC has heard of the KCMI initiative and socialization process held by outreach team. The team has never come to NKC; however, based on NKC's understanding, they support KNP and TNC initiative on KCMI plan;</p> <p>(iii) There have been many misunderstandings among community stakeholders in regards to the TNC program activity and particularly the KCMI. TNC together with KNP should intensify the socialization process with broader community stakeholders;</p> <p>(iv) NKC will be very happy to help TNC in socializing KCMI as they realize the positive impact for park protection, local government income, the development of eco-tourism; community development program, and improvement of local economy.</p>

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NO	DATE	ACTIVITY	USER TYPE	VENUE	OUTPUT
89	Dec 11 th , 02	Stakeholder consultation meeting to welcome DG-PHKA visit in Komodo	<i>Indirect User - non-resident:</i> KNP (head), TNC-KFO (project leader)	Waekesambi	(i) Local stakeholders intended to welcome the DG-PHKA with a traditional ceremony (adat: tuak, ayam putih), according to the philosophy that the guest is king; (ii) To do so, all the stakeholders will prepare a street banner stating. “Welcome DG-PHKA and Let’s Support the KCMI Plan”; (iii) Local stakeholders are preparing a statement to support the KCMI plan, and this will be submitted to the DG-PHKA during the public consultation meeting; (iv) Local stakeholders will ask for their involvement as an organizing committee during the public consultation meeting which will be held in the ecolodge; (v) All the stakeholders will maintain a calm and conducive situation during the DG-PHKA visit by accompanying the DG-PHKA on all activities (trip) in and around the park.
90	Dec 12 th , 02	Public consultation meeting	<i>Direct users, resident within KNP and Indirect User - non-resident:</i> 120 stakeholders from government inst., politicians, NGO, fishermen, HPI, POK, villagers, teachers, & informal leaders	Ecolodge Hotel	(i) Dynamic stakeholders & government agencies indicate that KCMI is the solution for better (professional) management of the park, and allows for financial self-sufficiency of park in the long run; (ii) Community stakeholders, together with the local government, KNP and TNC, should continue to socialize the KCMI initiative to avoid further misgivings and misunderstandings about the plan; (iii) All community suggestions & recommendations should be accommodated in order to improve the KCMI management system.

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NO	DATE	ACTIVITY	USER TYPE	VENUE	OUTPUT
91	Dec 14 th , 02	Supporting letter from Nadhatul Whatan (a religious group) of Flores (NTI)	<i>Indirect User - non-resident</i>	TNC office	(i) The DG-PHKA visit to Komodo included a demonstration from minority stakeholders. However, some of them came from Kampung Air, which is the base of the Nadhatul Whatan (NW) organization; (ii) The meeting with NW leaders conclude that NW will make a statement supporting the KCMI initiative; (iii) This supporting statement would be sent to Ministry of Forestry; Bupati Manggarai; DPRD Manggarai; Camat Komodo, BTNK, and TNC – IP, BFO, and KFO.

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ACRONYMS

BAPPENAS	National Development Planning Board
BTNK (Balai Taman Nasional Komodo)	Komodo National Park Authority
CMB	Collaborative Management Board
DPRD	Regional Legislative Council for provinces
GAPP (Gabungan Anak Pegawai Pensiunan)	Association of Government staff retirements
HPI (Himpunan Pramuwisata Indonesia)	Association of Indonesian Guide
KNP	Komodo National Park
Perda (Peraturan Daerah)	Regional regulation
POK (Persatuan Ojek Komodo)	Association of local transport
STKIP (Sekolah Tinggi Keguruan dan Ilmu Pendidikan)	A school for university level teacher

Suggestions:

- 1) Replace all incidents of “self-financing” with “financial self-sufficiency”
- 2) There may be a better, but longer, way of saying “socialization”, such as “gaining the support of the community” or “introducing the community to the KCMI”. “Socialization” can be interpreted in a number of ways